

**Report for:** Cabinet - 10 March 2026

**Item number:** 21

**Title:** Award of recycling & waste collection, street cleansing and ancillary services contract

**Report authorised by:** Barry Francis, Corporate Director of Environment and Resident Experience

**Lead Officer:** Beth Waltzer Head of Recycling, Waste and Waste Enforcement and Alex Davies, Waste Strategy and Commissioning Manager

**Ward(s) affected:** All

**Report for Key / Non Key Decision:** Key

## **1. Describe the issue under consideration**

- 1.1 This report follows a report to Cabinet at its meeting of 15 October 2024 where it was agreed to undertake a procurement process to find a capable service provider to deliver recycling & waste collection, street cleansing and ancillary services from April 2027 and to implement service changes put forward through the Waste Services Review.
- 1.2 The Procurement Strategy detailing the approach for procuring the services was agreed by Cabinet at the same meeting, and subsequently a procurement exercise started on 7 February 2025.
- 1.3 This report presents the outcome of the procurement, which was delivered in accordance with CSO 12.03, and seeks approval to award the recycling & waste collection, street cleansing and ancillary services contract (the Contract) to the Preferred Bidder, to commence on 17 April 2027.
- 1.4 The solution submitted by the Preferred Bidder will include new evening cleansing services in Town Centres, more proactive clearance of issues such as fly-tipping, expanded services offered to other departments, food waste services to all properties and additional collections of materials which are hard to recycle.
- 1.5 The services provided in the new contract includes services across Haringey's housing estates and will be re-charged to tenants and leaseholders. Therefore, the council must undertake a further consultation with leaseholders before the contract can be awarded.

## **2. Cabinet Member Introduction**

- 2.1 Following an extensive and detailed procurement process, we are pleased to recommend the award of a new contract, which delivers best value to Haringey,

offering a saving, whilst delivering cleaner streets, improved recycling and better services for the residents, businesses and visitors to Haringey.

- 2.2 From 2027 Haringey will have modernised services which reduce emissions, deliver the requirements of the Environment Act 2023, and commit to adding social value across the borough.
- 2.3 The new contract offers the flexibility to ensure the service continues to grow and meet our needs, as they may change over the next 8 plus option to extend a further 8(16 years), and improves our ability to manage service performance.
- 2.4 We look forward to working in partnership with the Preferred Bidder to implement the new contract and service improvements.

### **3. Recommendations**

- 3.1 It is recommended that Cabinet, subject to 30-day section 20 consultation with leaseholders and the 10-day standstill period (which can run concurrently):
  - 3.1.1 approves the award of the Contract to the Bidder B (the Preferred Bidder) in the Exempt portion of the report in line with CSO 2.01.c), for a value of £230,358,134, from 17 April 2027, for an initial period of 8 years with an option to extend for a further period(s) of 8 years in aggregate;
  - 3.1.2 approves that the results of the leaseholder consultation will be considered by a further paper, to the Cabinet Member for Housing and Planning.

### **4. Reasons for decision**

- 4.1 As a Waste Collection Authority (WCA), the council has a statutory duty to collect waste and recycling from all households within the Borough, and to keep public spaces clean, and clear of litter. The award of the Contract enables the council to continue to meet this duty for the next 8 years.
- 4.2 The Preferred Bidder submitted the most economically advantageous tender, following the evaluation of the submitted tenders, scoring the highest in both quality and price.
- 4.3 The Preferred Bidder committed to delivering over and above the council's requirements in some areas, which will provide residents a better service and support the council meeting its objectives.
- 4.4 All bidders engaged with the council through a Competitive Dialogue process, allowing bidders too improve upon their solutions during the process, meaning that the Preferred Bidders solution can meet the council's needs.
- 4.5 The Contract will offer additional benefits to the council through new service delivery methodology, including significantly reduced emissions from vehicles, more effective contract management, increased recycling initiatives and innovative IT solutions, for example on board weighing. In addition, the new services are fully aligned to meet the statutory requirements of the Environment Act and Extended Producer Regulations

(EPR), including the roll-out of new 180 litre wheeled containers for non recycling and expanding food waste collections to all residents.

## 5. Alternative options considered

- 5.1 The council could decide to do nothing, allowing the current contract to expire on 16 April 2027 with no alternative arrangements in place. This is not an option, as the council would be unable to fulfil its statutory duty.
- 5.2 All other options, including extending the current arrangements for a further 5 years and in-sourcing services were discounted in the report to Cabinet in October 2024. The Waste Services Review determined that procuring a new contract would deliver best value for the council. Having reviewed the results of the Waste Services Review alongside the solution offered by the Preferred Bidder, awarding the Contract continues to be the best value option for the council whilst meeting the new statutory requirements under the Environment Act.

## 6. Background information

### Service Requirements

- 6.1 The requirements for the services were set out in the Specification, which was developed following the ‘Shaping our waste and cleansing service’ engagement exercise held with residents and businesses in 2023, and in consultation with departments across the council including Housing, Parks, Highways, Corporate Landlord, Digital and Customer Experience.
- 6.2 The Contract has a set of core services, set out in the table below, which includes several new statutory services.

Service	Description
Household Collections	Weekly recycling (expanded to include flexible plastics) Weekly food waste (expanded to all properties) Fortnightly garden waste (chargeable) (expanded to include some communal properties) Fortnightly non recycling Small electricals (new) Recycling hubs Bulky waste (inc. Persistent Organic Pollutants (POPs)) & white goods (chargeable) Clinical waste Christmas tree recycling
Council Building Collections	Council office buildings Schools Parks
Commercial Collection (chargeable)	Recycling Food Non recycling Bulky waste (inc. POPs) & white goods

Cleansing	<p>Street sweeping (expanded to include small roadside gardens and other areas previously out of scope)</p> <p>Haringey Housing Estates (expanded to included washing of bins &amp; bins stores, washing of play equipment and response service)</p> <p>Litter &amp; recycling on the go bin emptying</p> <p>Fly-tipping removal</p> <p>Graffiti and fly-posting removal (expanded to include graffiti at height)</p> <p>Weed control</p> <p>Public convenience cleansing</p> <p>Hot washing</p> <p>Dead animals</p> <p>Car parks</p> <p>Stadium events</p> <p>Leaf clearance</p> <p>Emergency/incident response (new)</p> <p>Cycle lanes (new)</p> <p>Sustainable Drainage Systems (SuDS) (new)</p> <p>Industrial estates (new)</p>
Ancillary	<p>Container management &amp; delivery</p> <p>Winter maintenance (Gritting)</p> <p>Contact centre</p> <p>Ad-hoc events</p>

6.3 The Contract will deliver additional benefits, which improve the resident experience and management of the Contract, including:

6.3.1 **improved cleanliness of our streets**, by ensuring resources are working in the areas they are needed and providing a more proactive approach. The new contract also incorporates specific requirements for cleansing of SuDS and cycle lanes – which did not exist within the borough when the previous contract started;

6.3.2 **reduction in waste and increase in recycling**, by introducing smaller rubbish bins for all residents, expanding food waste collections across all properties and expansion of collection of small electricals;

6.3.3 **reduced local emissions**, by introducing a fleet of 40 electric vehicles (EVs), and using Hydrotreated Vegetable Oil (HVO) as a cleaner alternative to diesel, for any vehicles which are not yet available or affordable in a zero-emission option;

6.3.4 **improved resident experience**, by taking more proactive measures to clear issues such as fly-tipping, ability to remove graffiti at height and allow for better reporting and providing outcomes to residents;

6.3.5 **better contract management**, by being smarter with how we use technology and having access to better data and insights into performance; and transfer of responsibility of cleansing currently split across services to the waste team, for example small greenspaces, result in an improved experience for residents and more effective transparency of costs

6.3.6 **social value**; by monitoring the commitments made by the Preferred Bidder through our partner, Social Value Portal.

6.4 In addition to the changes implemented by the council, the Preferred Bidder has committed to exceeding our requirements or providing additional services, which include:

- (1) night time cleansing of our Town Centres to ensure they are clean and tidy before 8am,
- (2) double shifting of vehicles to reduce costs,
- (3) making it easier for residents to recycling through mobile Household Waste Recycling Centres (HWRC's),
- (4) initiatives to improving the recycle across our estates,
- (5) an improved profit-sharing mechanism for commercial waste services,
- (6) flexibility to swich vehicles during the Contract, allowing the council to introduce additional EVs during the Contract Term, and
- (7) providing technology to help understand how much waste and recycling is produced and identify contamination.

### **Procurement process**

6.5 The Contract was procured through a Competitive Dialogue (CD) procedure in accordance with the Public Contract Regulations (PCR) 2015 (as amended), rather than through a Competitive Flexible Procedure under the Procurement Act 2023, as set out in the Procurement Strategy agreed by Cabinet in October 2024.

6.5.1 The Procurement Strategy was amended in accordance with the delegated authority provided to the Corporate Director for Environment and Resident Experience, following the delay of the implementation of the Procurement Act.

6.6 The process was conducted through 3 stages:

<b>Stage Name</b>	<b>Dates</b>
Selection Questionnaire (SQ)	7 February 2025 – 2 April 2025
Invitation to Submit Detailed Solution (ISDS)	14 April 2025 – 18 August 2025
Detailed Dialogue & Invitation to Submit Final Tender (ISFT)	8 September 2025 – 22 January 2026

6.7 On 7 February 2025, following successful consultation with the GLA, a Contract Notice was published through 'find a tender' and the council's procurement portal Haringey Procurement and Contract System (HPCS), and applicants wishing to express an interest in the Contract were invited to submit a Selection Questionnaire.

6.8 Three applicants submitted a completed Selection Questionnaire and were evaluated based on their technical and professional ability, and economic and financial standing.

6.9 All three applicants were successful and were issued an Invitation to Submit Detailed Solution (ISDS). At this stage Bidders are invited to engage with the council to further

understand our requirements. Following the initial session, one Bidder withdrew from the process, due to other priority projects and limited resources. The council engaged in a series of further dialogue sessions with the two remaining Bidders, and both submitted a 'detailed solution' for evaluation.

6.10 Both bidders continued into the Detailed Dialogue stage, during September and October. The bidders engaged with the council further through several technical and commercial dialogue sessions, allowing the bidders to improve upon their detailed solution and negotiating key terms of the contract to ensure the council got best value.

6.11 The Invitation to Submit Final Tender was issued to both bidders on 10 November 2025 and both bidders submitted a Final Tender submission on 8 December 2025.

### Evaluation

6.12 Bidders were scored on their submission at both ISDS and ISFT stages based on a weighting of 50% quality, 10% social value and 40% price in line with the Procurement Strategy.

6.13 Bidders were required to submit a written response for the quality evaluation against the method statements below, each of which are made up of several individual questions.

6.13.1 A team of operational, technical and strategic internal officers and external advisors undertook the evaluation of the *method statements* worth 50% of the overall score. Method statements were made up of individual questions, each scored out of 5. Each individual question was weighted depending on the relative importance, creating an overall weighting for each method statement as set out below.

<b>Method Statement</b>	<b>Weighting</b>
Strategic Outcomes	2.5%
Environment, Quality and Health & Safety	2.5%
Operations	13%
Deliverability	6.5%
Service Delivery Method	25.5%

6.14 Bidders were required to submit their social value commitments through the council's social value provider, Social Value Portal (SVP), and a written response to demonstrate how they will ensure the social value is achieved.

6.15 The social value evaluation was undertaken independently by SVP's experts, based on the value of social value committed and a written response to demonstrate how the social value initiatives will be delivered.

6.16 Bidders submitted a completed pricing schedule, financial model and mark-up to the conditions of contract and payment & performance mechanism for evaluation of price.

6.16.1 Officers and technical advisors calculated the *evaluation price* worth 37% of the overall score, based on pricing schedule submitted by each Bidder. The evaluation price is calculated on the 8-year cost of the services, including the core services,

estimated additional works, and capital costs required to purchase vehicles and equipment. The bidder with the lowest price was awarded the highest score.

6.16.2 Officers and technical advisors assessed the *robustness of the financial model*, worth 2% of the overall score, to ensure it was consistent with the quality submission and fully reflected the cost of the services

6.16.3 Officers, technical and legal advisors assessed the *legal/commercial risk*, worth 1% of the overall score, to determine the impact on the risk profile to the council of any mark-up on the conditions of contract and payment & performance.

6.17 All scoring was undertaken individually and a moderated score for each section was agreed during moderation meetings. For the final submission, these meetings were held between 19 – 22 January 2026.

### Final Tender Outcome

6.18 Two responses were submitted and evaluated by the council; the overall results are set out below.

<b>Evaluation</b>	<b>Bidder A</b>	<b>Bidder B</b>	<b>Total points available</b>
Quality	271	399	<b>500</b>
Price	323	386	<b>400</b>
Social Value	88	80	<b>100</b>
<b>Total</b>	<b>682</b>	<b>865</b>	<b>1,000</b>

6.19 The full details of the evaluation are set out in Exempt Appendix A.

### Finance

6.20 As part of the procurement process, officers worked to ensure that the impact of the pressure of future budgets was minimised.

6.21 Through the procurement, we have been able to avoid additional costs through:

- (1) successful dialogue with Bidders to find efficiencies in services and provide clear expectations to bid against;
- (2) provided Bidders with detailed data and assumptions to minimise risk pricing;
- (3) reducing the pressure caused by expanding the services through double shifting of vehicles;
- (4) a reduction in the value of capital required for purchasing new fleet, which also included a 5% contingency;
- (5) efficiencies found in delivering charge points at Watermead Way depot.

6.22 Full details of the annual costs are provided in the exempt Appendix A

### Contract Costs

6.23 The contract is funded through:

- 6.23.1 General Fund Revenue;
- 6.23.2 the Housing Revenue Account (HRA) for cleansing and chargeable waste services of housing estates;
- 6.23.3 External income for chargeable waste services, such as commercial waste, bulky waste and garden waste; and
- 6.24 Full details of the value against each funding stream is set out in Exempt Appendix B and C.
- 6.25 The council receives a contribution towards the cost of services through the Extended Producer Responsibility (EPR) scheme, through which producers pay for cost of collecting packaging materials. In 2025/26 this will be £3.4m, however this grant is likely to reduce over the 8 years.
- 6.26 The annual contract costs included the additional pressure created by expanding services in line with Simpler Recycling and Extended Produced Responsibility (EPR), purchasing 180 litre wheeled bins, purchasing a new fleet and install EV charge points.
- 6.27 As part of the procurement process, officers worked to ensure that the impact of the pressure on of future budgets were minimised.
- 6.28 Each month the council will pay the contractor for services delivered through:
- 6.28.1 a monthly core service payment – invoiced at the start of each month, covering all scheduled and regular services; and
- 6.28.2 a monthly variable payment – invoiced in arrears covering additional services provided (charged for based on a schedule of rates submitted as part of the submission), and other variable costs such as purchasing of containers.
- 6.29 The core service payment will be subject to indexation on an annual basis, using a weighted basket of indices, ensuring that the contractor receives a realistic increase in payment matching their increase in costs.
- 6.30 The Contract includes an annual adjustment mechanism to account for growth in properties and inflation, as follow:
- 6.30.1 unit rates are provided for several services (such as collecting from households), each year the Contractor will receive an uplift to the number of units based on growth over the previous 12 months, and
- 6.30.2 a “weighted basket of indices” is used to track specific indices for labour and fuel, rather than a generic index such as CPI, this ensures the annual uplift is aligned with the increase in cost of providing the services.

### Capital Costs

- 6.31 Capital costs will be funded through borrowing.

- 6.32 The council will fund for the following elements using capital:
- 6.32.1 purchase of new vehicles required to deliver the services;
  - 6.32.2 new wheeled bins and the subsequent roll-out;
  - 6.32.3 installation of EV charge points required to charge the EV fleet (this cost sits outside of the Total Contract Value, as will be delivered separately); and
  - 6.32.4 work to deliver an enhanced digital solution for residents to raise requests for service and track progress of their request (this cost sits outside of the Total Contract Value, as will be delivered separately).
- 6.33 Full details of the value of the capital is set out in Exempt Appendix B and C.
- 6.34 As part of the submission the Preferred Bidder submitted a schedule of vehicles alongside detailed quotes.
- 6.35 It was agreed as part of the recommendation at paragraph 3.1.5, in the report to Cabinet at its meeting of 15 October 2024 and as set out in the Procurement Strategy, that the council would purchase the fleet required to deliver the services.
- 6.36 As part of the Waste Service Review, and through soft market testing, the council assessed the options for funding vehicle purchasing, including:
- 6.36.1 council funded purchase;
  - 6.36.2 contractor funded purchase;
  - 6.36.3 lease hire; and
  - 6.36.4 purchase hire.
- 6.37 It was determined that due to the better financing rates available to the council, and the removal of contractor overhead and profit costs that the best value would be for the council to purchase the vehicles. This follows the trend in recent procurements of similar services across London and other council over the last 10 years, and a strong preference shown by the market that makes the opportunity more attractive to bid for.
- 6.38 During the first round of dialogue sessions, the council engaged with Bidders to confirm that council purchasing the fleet remained the best option for funding vehicles. Bidders were asked to provide a comparison of leasing vehicles compared to purchasing vehicles.
- 6.39 Both Bidders stated a strong preference for the council to purchase vehicles and presented modelling which confirmed an increased costs for leasing vehicles. Additional costs ranged from £6,000 - £12,000 per vehicle per year. With a fleet of 100 vehicles this could equate to £600k - £1.2m per year.
- 6.40 The additional costs set out by the Bidders was made up of Bidder overhead and profit and expected rates of return, and the impact of maintenance for leasing vehicles.

6.41 The contractor will be responsible for the maintenance of the fleet, to ensure that they remain operational for the stated operational life. If a vehicle needs replacing before this point, it will be the Bidders cost, and the Authority will replace vehicles at the end of the stated operational life, in line with a scheduled replacement cycle.

6.42 The Bidders were required to submit the cost to deliver the new bins to all relevant properties. Details of the submitted cost is in Exempt Appendix A.

### **Mobilisation**

6.43 The Preferred Bidder will be responsible for ensuring that their solution is deliverable from 17 April 2027, key activities will include:

6.43.1 implement new service, revised collections days and improve cleansing standards;

6.43.2 procure a new fleet of waste collection vehicles, street cleansing vehicles and vans;

6.43.3 implement new digital solution to improve the resident experience.

6.43.4 The Preferred Bidder will be required to procure and roll-out 80,000 180 litre wheeled bins, this has been planned for September 2027.

6.44 The council will need to have oversight of these processes, and will be responsible for:

6.44.1 ensuring the Preferred Bidder delivers services in line with the requirements and their submitted solutions (including the implementation of additional commitments);

6.44.2 overseeing the procurement of vehicles, to ensure that they will be delivered on time and to the specification set out within the Preferred Bidders submission, however, the Preferred Bidder retains the risk if the vehicles are not delivered on time or are unable to complete the tasks assigned to it within their submission;

6.44.3 communications with residents regarding changes to services;

6.44.4 develop new contract management protocols; and

6.44.5 training staff on the requirements of the Contract.

### **Contract management**

6.45 The Contract includes a full contract management framework, which includes 3 tiers of management,

6.45.1 Contract Partnership Board – meets quarterly to provide a strategic forum for managing and improving services and performance;

6.45.2 Contract Management Group – meetings monthly as a forum for address service level performance;

6.45.3 Contract Operations Group – meeting fortnightly or more frequently as needed, to address day to day service issues.

6.46 The Contract also includes a robust performance framework, which monitors service failures alongside annual performance KPIs and targets.

- 6.47 Service failures are monitored against specific instance of non-service delivery, such failing to collect a bin, or removing a fly-tip within the relevant period. A deduction can be levied by the council against failures in these areas.
- 6.48 Annual Strategic Targets are used to track overall performance of the service, such as the level of missed collections over a month, cleanliness of the streets through third party monitoring or the outcome of customer satisfaction surveys.

## **7. Contribution to the Corporate Delivery Plan 2022-2024 High level Strategic outcomes?**

- 7.1 This decision relates to the Responding to the Climate Emergency theme of the Corporate Delivery Plan, specifically supporting:
- 7.1.1 a cleaner, low waste Haringey,
  - 7.1.2 a greener Haringey,
  - 7.1.3 a zero carbon and climate resilient Haringey, and
  - 7.1.4 better air quality in Haringey.

## **8. Carbon and Climate Change**

- 8.1 The award of the Contract will overall have a beneficial impact on carbon and climate change.
- 8.2 Operating the service requires a fleet of over 100 vehicles, which represents a large proportion of the council's vehicle use. From 2027 the council will replace 40 diesel vehicles with EV alternatives, representing 33% of the overall fleet operating the services. This includes all vehicles up to 7.5t gross vehicle weight (GVW), where available.
- 8.3 Replacing larger vehicles with EV alternatives, is costly and was deemed unaffordable by Cabinet in October 2024. However, all non-EVs will be fuelled with HVO rather than diesel, further reducing the emissions from vehicles moving forward.
- 8.4 The Preferred Bidder has provided an option which will provide flexibility in the fleet over the Contract Period, allowing the council to bring in additional EVs as they become affordable or funding becoming available.

## **9. Statutory Officers comments (Director of Finance (procurement), Head of Legal and Governance, Equalities)**

### **Finance**

- 9.1.1 The recommendation of the report is to award the contract for approves the award of the Contract to the Bidder B (the Preferred Bidder) in the Exempt portion of the report in line with CSO 2.01.c), for a value of £230,358,134, from 17 April 2027, for an initial period of 8 years with an option to extend for a further period(s) of 8 years in aggregate. This cost includes both revenue and capital costs and both the revenue

and capital costs can be contained within existing budgets. It is likely, based on the financial analysis that there will be savings to both the revenue and capital budgets. Once confirmed that there are savings, the capital savings will be reflected in the Q1 capital budget monitor, and the revenue savings taken as part of the next MTFS

9.2 Further finance comments are included in the exempt report.

## **Procurement**

9.3 A Competitive Dialogue procedure was undertaken in accordance with the Public Contracts Regulations 2015, as set out in section 6 above.

9.4 The recommended award represents best value for the Council, reflecting the cost efficiencies secured through dialogue. The Preferred Bidder's solution demonstrates clear alignment with the Council's strategic objectives, including the delivery of improved environmental outcomes, modernised service methodologies, and enhanced contract management capability, as well as long term service improvements.

9.5 In line with CSO 2.01(c), Cabinet may award contracts valued at £500,000 and above.

## **Legal**

9.6 The Director of Legal and Governance (Monitoring Officer) was consulted in the preparation of the report.

9.7 The report indicates and Strategic Procurement has confirmed that the contract in the report was procured through a Competitive Dialogue (CD) procedure in accordance with the Public Contracts Regulations (PCR) 2015 which is in line with public procurement rules.

9.8 Pursuant to the provisions of the Council's Contract Standing Order (CSO) 2.01(c), Cabinet has power to approve the award of a contract with a value of £500,000 or more and as such the recommendation in paragraph 3.1.1 of the report is in line with the Council's CSO.

9.9 The Director of Legal and Governance (Monitoring Officer) see no legal reasons preventing the approval of the recommendations in the report.

## **Equality**

9.10 The council has a Public Sector Equality Duty (PSED) under the Equality Act (2010) to have due regard to the need to:

9.10.1 Eliminate discrimination, harassment and victimisation and any other conduct prohibited under the Act.

9.10.2 Advance equality of opportunity between people who share protected characteristics and people who do not.

- 9.10.3 Foster good relations between people who share those characteristics and people who do not.
- 9.11 The three parts of the duty apply to the following protected characteristics: age, disability, gender reassignment, pregnancy/maternity, race, religion/faith, sex and sexual orientation. Marriage and civil partnership status applies to the first part of the duty. Although it is not enforced in legislation as a protected characteristic, Haringey council treats socioeconomic status as a local protected characteristic.
- 9.12 As part of the report to Cabinet at its meeting of 15 October 2024 a full EqIA (attached as Appendix 1) was undertaken to review the impacts of procuring a new contract, and of the recommended service changes.
- 9.13 Some actions were identified through the EqIA in section 7b of Appendix 1, which will be implemented as part of the mobilisation of the services ahead of the Contract starting in April 2027, where these actions were not completed as part of the procurement. We have taken the following into consideration as part of the procurement, or within the mobilisation programme:
- 9.13.1 assisted collections were included as a requirement as part of the procurement, and will continue to be available for those who may have mobility issues and/or struggle to move a heavy bin, additionally there has been no change in the requirements for residents to present their bin within the front garden of the property;
- 9.13.2 when 180 litre bins are rolled out, the council will make provision for larger bins to be available for those who may produce additional waste, such as the elderly, disabled, pregnant women or those with young families. We will undertake communications and encourage residents to apply ahead of the roll-out to ensure that bins are not taken away where they are needed. A clear policy will set out who will be eligible and how to apply for a large bin;
- 9.13.3 a policy will set out the process for those properties where bins can't be stored within the front due to space or health and safety reasons, this will ensure that pavements are kept clear for those with disability or the elderly who may have mobility needs;
- 9.13.4 we have set out a communications strategy leading up to the new contract which will include any service changes, to ensure that all residents have clear communications on the changes.
- 9.14 A further EqIA has not been completed since the October 2024, as the actions in the previous are still relevant and will support the mobilisation of the contract. Some actions were relevant to the procurement process, whilst other actions needed completing as part of the mobilisation of the new services and service changes.

## **10. Use of Appendices**

10.1 Appendix A – Equalities Impact Assessment

10.2 Exempt Appendix B – Award of recycling & waste collection, street cleansing and ancillary services contract Part B

10.3 Exempt Appendix C – ISFT Evaluation Report

10.4 Exempt Appendix D – Finance Details

## **11. Background papers**

11.1 Cabinet decision October 2024:

<https://www.minutes.haringey.gov.uk/mglIssueHistoryHome.aspx?IId=88295>